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IDAHO PUBLIC
UTILITIES COMMISSION

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF THE APPLICATION) CASE NO. AVU-E-08-01
OF AVISTA CORPORATION FOR THE)
AUTHORITY TO INCREASE ITS RATES)
AND CHARGES FOR ELECTRIC AND)
NATURAL GAS SERVICE TO ELECTRIC) DIRECT TESTIMONY
AND NATURAL GAS CUSTOMERS IN THE) OF
STATE OF IDAHO) SCOTT J. KINNEY
)

FOR AVISTA CORPORATION

(ELECTRIC ONLY)

1 I. INTRODUCTION

2 **Q. Please state your name, employer and business**
3 **address.**

4 A. My name is Scott J. Kinney. I am employed by
5 Avista Corporation as the Chief Engineer, System
6 Operations. My business address is 1411 East Mission,
7 Spokane, Washington.

8 **Q. Please briefly describe your education background**
9 **and professional experience.**

10 A. I graduated from Gonzaga University in 1991 with
11 a B.S. in Electrical Engineering. I am a licensed
12 Professional Engineer in the State of Washington. I joined
13 the Company in 1999 after spending eight years with the
14 Bonneville Power Administration. I have held several
15 different positions in the Transmission Department. I
16 started at Avista as a Senior Transmission Planning
17 Engineer. In 2002, I moved to the System Operations
18 Department as a supervisor and support engineer. In 2004,
19 I was appointed to my current position of Chief Engineer,
20 System Operations.

21 **Q. What is the scope of your testimony?**

22 A. My testimony describes Avista's pro forma period
23 transmission revenues and expenses. I also discuss the
24 nearly completed 5-year Transmission Upgrade Project, and
25 the Transmission and Distribution expenditures that are

1 part of the capital additions testimony provided by Company
2 witness Mr. Dave DeFelice, as well as the Company's Asset
3 Management Program expenses. Company witness Ms. Andrews
4 incorporates the Idaho share of the net transmission
5 expenses, the transmission and distribution capital
6 additions, and the Asset Management Program O&M expenses
7 proposed in this case.

8 **Q. Are you sponsoring any exhibits?**

9 A. Yes. I am sponsoring Exhibit No. 10, Schedules
10 1-3, which were prepared under my direction. Schedule 1,
11 provides the transmission pro forma adjustments. Schedule
12 2, includes a map of the "230 kV Upgrade Project" at page
13 1, and the "Avista 5-Year Transmission Upgrade Project"
14 table at page 2. Schedule 3, includes the Asset Management
15 Program Model.

16

17 **II. PRO FORMA TRANSMISSION EXPENSES**

18 **Q. Please describe the pro forma transmission**
19 **expense revisions included in this filing.**

20 A. Adjustments were made in this filing to
21 incorporate updated information for any changes in
22 transmission expenses from the 2007 test year to the 2009
23 Pro forma period. Each expense item described below is at a
24 system level, with the exception of the \$71,000 Grid West

1 adjustment which is Idaho only, and is included in Exhibit
2 No. 10, Schedule 1.

3 Northwest Power Pool (NWPP) - Avista pays its share
4 of the NWPP operating costs. The NWPP serves the utilities
5 in the Northwest by providing regional transmission
6 planning, coordinated transmission operations, and Columbia
7 River water coordination. There is no anticipated change
8 in NWPP costs in the pro forma period compared to 2007
9 actual expense of \$31,000.

10 Colstrip Transmission - Avista is required to pay its
11 portion of the O&M costs associated with the Colstrip
12 transmission system pursuant to the joint Colstrip
13 contract. In accordance with Northwestern Energy's (NWE)
14 15 year Colstrip transmission plan provided to the Company,
15 NWE will bill Avista an annual total of \$631,000 (based on
16 2007 dollars with no inflation adders) for Avista's share
17 of the Colstrip O&M expense during 2009. This is an
18 increase of \$172,000 over 2007 actual expense of \$459,000.
19 NWE expects 2008 Colstrip O&M costs to be \$519,000. The
20 significant cost increase is a result of implementing
21 cathodic protection measures and the on going anchor bolt
22 replacement program.

23 ColumbiaGrid (RTO Development) - In 2006, Avista
24 elected to fund the ColumbiaGrid RTO development effort.
25 This is a regional organization whose purpose is to enhance

1 transmission system reliability and efficiency, provide
2 cost-effective regional transmission planning, develop and
3 facilitate the implementation of solutions relating to
4 improved use and expansion of the interconnected Northwest
5 transmission system, reduce transmission system congestion,
6 and support effective market monitoring within the
7 Northwest and the entire Western interconnection. Under
8 the amended ColumbiaGrid funding agreement signed September
9 1, 2006, Avista will pay a total of \$518,000, which
10 represents Avista's share of the ColumbiaGrid operating
11 costs from 2006 through Augusts 31, 2008. Prior to the
12 amended agreement, Avista paid \$104,000 of these costs.
13 The remaining balance (\$414,000) is being collected over
14 the remaining 20 months of the agreement. The monthly
15 amount is \$20,720. Avista anticipates that ColumbiaGrid
16 operating costs will continue beyond August 2008 with
17 monthly payments remaining at least \$20,720. Therefore, the
18 ColumbiaGrid cost for the pro forma period is anticipated
19 to be approximately \$249,000 annually based on a monthly
20 fee of \$20,720.

21 ColumbiaGrid Planning - An additional service being
22 provided by ColumbiaGrid is regional planning and
23 expansion. A functional agreement was developed and filed
24 with the Federal Energy Regulatory Commission (FERC) on
25 February 2, 2007 and approved on April 3, 2007. The

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1 agreement does not have a termination date and funding is
2 on a two-year cycle with provisions to adjust for
3 inflation. Funding is based on a fixed amount, plus a
4 portion is based on Avista's load ratio compared to the
5 other members. Avista believes the planning agreement will
6 be extended beyond the initial 2 year period that ends
7 after December 2008. The Company anticipates that costs to
8 support the ColumbiaGrid planning effort will be equal to
9 at least the current monthly rate of \$10,251. This equates
10 to \$123,000 during the pro forma period, which is \$72,000
11 over 2007 actual costs. The increase is attributed to the
12 planning agreement being started in the middle of the 2007
13 operating year.

14 Grid West (ID Direct) - Included in transmission
15 expense is an annual amount of \$71,000 to recover costs
16 associated with Grid West (and its forerunner, RTO West).
17 Avista signed an initial funding agreement in 2000, as did
18 all other Pacific Northwest investor-owned electric
19 utilities, to provide funding for the start-up phase of
20 Grid West (then named "RTO West"). Grid West had planned
21 to repay the loans to Avista and other funding utilities
22 through surcharges to customers once it became operational.
23 With the dissolution of Grid West, this repayment did not
24 occur. As a result, Avista filed an application with the
25 Commission to defer these costs. The Commission approved,

1 on October 24, 2006, in Order No. 30151, the Company's
2 request for an order authorizing deferred accounting
3 treatment for loan amounts made to Grid West. In its Order
4 the IPUC found these costs to be "prudent and in the public
5 interest" and required the Company to begin amortization of
6 the Idaho share of the loan principal (\$422,000) beginning
7 January 2007, for five years. During the pro forma period
8 Avista will amortize a total of \$71,000 associated with
9 Grid West development costs.

10 Electric Scheduling and Accounting Services - The
11 \$52,000 decrease in the pro forma period compared to actual
12 2007 expense for electric scheduling and accounting
13 services is a result of continued reductions in services
14 provided by third party vendors. These services are no
15 longer required because of the development of an internal
16 accounting program and the development of a regional
17 transmission interchange tool by the Western Electricity
18 Coordinating Council (WECC). These new applications replace
19 the services provided by third parties.

20 Grant County Agreement - This will be discussed later
21 in conjunction with the Seattle and Tacoma revenues and
22 expenses associated with the Main Canal and Summer Falls
23 Projects.

24 OASIS Expenses - The Open Access Same-Time
25 Information System (OASIS) expenses are associated with

1 travel and training costs for transmission pre-scheduling
2 and OASIS personnel. This travel is required to monitor
3 and adhere to the NERC reliability standards and FERC OASIS
4 requirements. The costs associated with OASIS expenses in
5 the pro forma period is \$4,000 more than the 2007 test
6 year.

7 WECC - System Security Monitor & WECC Administration
8 and Net Operating Committee Systems - The WECC fees have
9 and will continue to increase from year to year. WECC is
10 just beginning to develop its 2009 budget so 2008 actual
11 fees will be used for the pro forma period. WECC System
12 Security Monitor fees in 2008 are \$170,900 compared to 2007
13 test year fees of \$98,500. Additionally, the WECC
14 Administrative and Net Operating fees have been increased
15 from \$217,100 in 2007 to \$282,000 for 2008. Both changes
16 reflect significant increases in the WECC budget to fund
17 regional reliability initiatives required to meet FERC and
18 NERC mandatory reliability standards.

19 WECC - Loop Flow - Loop Flow charges are spread
20 across all transmission owners in the West to compensate
21 utilities that make system adjustments to eliminate
22 transmission system congestion throughout the operating
23 year. The 2009 pro forma charge is \$26,800 which is a
24 three year average of actual fees, since charges are
25 dependent on transmission system usage and congestion, and

1 can vary from year to year. This is \$2,000 higher than
2 actual 2007 charges.

3

4

III. PRO FORMA TRANSMISSION REVENUES

5 **Q. Please describe the pro forma transmission**
6 **revenue revisions included in this filing.**

7 A. Adjustments were made in this filing to
8 incorporate updated information for any changes in
9 transmission revenue from the 2007 test year to the 2009
10 Pro forma period. Each revenue item described below is at
11 a system level and is included in Exhibit No. 10, Schedule
12 1.

13 Borderline Wheeling - The Borderline Wheeling revenue
14 in the pro forma period is set at \$5,218,000, which is an
15 average of the 2006 and 2007 actual revenue levels. Actual
16 2007 test year revenue was \$5,203,000. Avista typically
17 uses a five year average of actual annual revenue to
18 estimate future Borderline Wheeling revenue. This helps
19 levelize the revenue requirement since it is based on load
20 demand that is sensitive to temperature variation from year
21 to year. For this case Avista is only using a two year
22 average since 2006 and 2007 are the only years operating
23 under new contracts signed with BPA. The new Borderline
24 Wheeling revenue methodology is based on a Load Ratio

1 Share¹, which is quite different than the previous revenue
2 calculation under the old contracts. Under the new
3 contracts, BPA, as the network customer, will pay a monthly
4 demand charge, which will be determined by multiplying its
5 Load Ratio Share times one twelfth (1/12) of the
6 Transmission Provider's annual transmission revenue
7 requirement.

8 Seattle and Tacoma Revenues and Expenses Associated
9 with the Main Canal and Summer Falls Projects - In March
10 of 2006, Seattle and Tacoma purchased interim long-term
11 firm point-to-point transmission service from Avista under
12 the OATT to move their Main Canal and Summer Falls
13 generation to load. These interim point-to-point
14 transmission contracts replaced expired long-term
15 contracts. The transmission was purchased from April 2006
16 through October 2007. Avista collected \$1,281,000 in 2007
17 under these contracts and in turn paid \$512,400 (plus
18 \$275,900 in losses) to Grant County PUD for use of its
19 system to transfer the entire output of the Main Canal and
20 Summer Falls projects. The interim contracts were meant to
21 give Seattle and Tacoma time to build new transmission
22 facilities to bypass Avista and connect directly to BPA.
23 Pursuant to negotiations among Seattle, Tacoma, Grant
24 County PUD, Grand Coulee Project Hydroelectric Authority

¹ Load Ratio Share is the ratio of a Transmission Customer's Network Load to the Transmission

1 and Avista, Seattle and Tacoma have decided not to bypass
2 Avista's transmission system. The parties have agreed
3 instead, to a series of long term agreements with service
4 to commence March 1, 2008. Seattle and Tacoma have signed
5 similar contracts with Grant County PUD so Avista will not
6 incur any of the transmission expenses with Grant County
7 PUD that it did in the 2007 test year. Under the new Main
8 Canal agreement Avista charges Seattle and Tacoma during
9 the eight months the Main Canal project runs (March-
10 October) and only for that output not used for local load
11 service. Under the new Summer Falls agreement, Seattle and
12 Tacoma only use a portion of Avista's Stratford Switching
13 Station and are charged a use-of-facilities fee based upon
14 this limited use. The estimated revenue from Seattle and
15 Tacoma for Main Canal and Summer Falls during the pro forma
16 period is \$120,000.

17 Grand Coulee Project Revenue - The Grand Coulee
18 Project revenue is a result of a new contract signed in
19 March 2006 with the project owner for a fixed dollar
20 amount, replacing the previous contract which expired in
21 October 2005. The new contract results in monthly revenue
22 of \$673 or annual revenue of \$8,100 during the pro forma
23 period, which is the same as the test year.

Provider's total load calculated on a rolling twelve-month basis.

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1 OASIS Non-firm and Short-term firm Wheeling Revenue -
2 OASIS is an acronym for Open Access Same-time Information
3 System. This is the system used by utility transmission
4 departments for purchasing and scheduling available
5 transmission for other utilities and independent
6 generators. OASIS revenues are revenues received from the
7 sale of transmission capacity to third parties, for
8 transmission above and beyond that needed by Avista to
9 serve native load. These revenues are credited back to
10 customers in a rate case, such as this one, to offset a
11 portion of the overall cost of transmission.

12 Because these revenues vary year to year depending on
13 electric energy market conditions and available
14 transmission capacity (ATC) on adjacent utility systems,
15 Avista has, in previous rate cases, used the most recent
16 five-year average as being representative of future
17 expectations unless there are known events or factors that
18 occurred during the period that would cause the average to
19 not be representative of future expectations. In 2004,
20 there were some unusual events that caused Avista's OASIS
21 revenues (\$5,475,000) to be significantly higher than the
22 other test years.

23 The Bonneville Power Administration (BPA) had several
24 500 kV lines out of service for rebuild projects, which
25 resulted in a significant increase in Avista's transmission

1 sales in 2004. During 2004 BPA was constructing a new 500
2 kV line from Bell substation in Spokane to Grand Coulee Dam
3 in central Washington, installing fiber optic cable on
4 existing transmission lines, and installing new and
5 upgrading existing series capacitor banks on four of its
6 area 500 kV lines as part of the West of Hatwai
7 reinforcement project. This construction resulted in
8 multiple prolonged transmission outages that significantly
9 reduced the BPA ATC on critical transmission paths from
10 eastern Montana. Avista owns rights and facilities in
11 these same transmission paths so Avista experienced a
12 significant increase in transmission sales and revenues
13 during the BPA outages.

14 Therefore, Avista did not include the 2004 revenue in
15 the calculation of the five-year average revenue. Avista
16 calculated the 2009 pro forma OASIS revenue based on
17 revenue from years 2003, 2005, 2006, and 2007. During
18 these four years Avista's highest OASIS revenue was \$3.573
19 million in 2003 and Avista's lowest revenue was \$3.129
20 million in 2005. The resulting four-year revenue average
21 is \$3,354,000, which is \$18,000 higher than the 2007 actual
22 revenue of \$3,336,000.

23 Dry Gulch Revenue - Dry Gulch revenue has been
24 adjusted to \$276,000 for the pro forma period, which is a
25 \$24,000 increase from the 2007 actual revenue of \$252,000.

1 The current methodology used to forecast Dry Gulch revenue
2 is a five-year average of actual revenue. A five-year
3 average is used since the revenue can vary from year to
4 year. The revenue is calculated using a 12-month rolling
5 ratchet based on monthly peak demands. Load peaks are very
6 sensitive to temperatures, which vary from year to year.

7 PP&L Series Cap - 1978 - PP&L Series Cap revenue was
8 reduced from \$9,000 in the test year to \$5,000 in the pro
9 forma period since the 20 year amortization of the original
10 contract expires in June 2009. In 1989 Pacificorp paid the
11 company a lump sum of \$178,222 in lieu of annual payments
12 provided for under the original agreement. The lump sum
13 payment was amortized at \$781 per month from August 1990
14 through June 2009.

15 Spokane Waste to Energy Plant - No adjustments to
16 Spokane Waste to Energy Plant revenue of \$160,000 were made
17 for the pro forma period compared to the 2007 test year.
18 This revenue is the result of a long-term transmission
19 interconnection agreement with the City of Spokane. The
20 contract expires in February 2011.

21 Vaagen Wheeling - Vaagen Wheeling revenue was
22 increased slightly to \$112,000 for the pro forma period
23 compared to 2007 actual revenue of \$110,000. A five-year
24 average is used to determine the pro forma period revenue

1 since revenue can fluctuate year to year depending upon
2 transmission usage.

3 Northwestern Energy (NWE) - The revenue of \$231,000
4 from NWE in the 2007 test year was a result of a load
5 following contract that Avista signed in 2005 with NWE.
6 Under the contract Avista provides up to 15 MW of energy to
7 NWE to help them match hourly fluctuations in loads and
8 resources. Firm transmission for this contract was
9 purchased by Avista's Power Resources department from
10 Avista's Transmission department and was included in the
11 contract price paid for by NWE. During the first three
12 years of the contract the transmission revenue was credited
13 to the Avista Transmission Department. Since the
14 transmission revenue from this contract is actually an
15 intra-company exchange of revenue it has been shifted to
16 revenue account 447 for the pro forma period and has been
17 included in Mr. Johnson's Power Supply information.

18

19 **IV. TRANSMISSION AND DISTRIBUTION CAPITAL PROJECTS**

20 **Q. Please describe the Company's capital**
21 **transmission projects in 2008?**

22 A. The Company has nearly completed its 5-year
23 (2003-2007) \$136.4 million transmission upgrade project,
24 discussed later in my testimony, that significantly
25 improved the infrastructure of the 230 kV transmission

1 system. With the completion of these projects the
2 transmission project focus is shifting to improving the 115
3 kV transmission system to meet load growth and eliminate
4 thermal loading issues. The major capital transmission
5 costs (system) for projects to be completed in 2008 are
6 approximately \$12.1 million. The major projects scheduled
7 for 2008 completion include:

- 8 • Airway Heights to Silver Lake 115 kV Transmission
9 (\$2.0 million)
- 10 • Benewah Substation Transformer (\$1.5 million)
- 11 • Extension of 115 kV underground in Spokane (\$1.8
12 million)
- 13 • Spokane/Coeur d'Alene area relay upgrade phase 1 (\$1.2
14 million)

15
16 The remaining transmission projects being constructed
17 in 2008 are smaller projects. These projects include
18 normal system replacements due to aging facilities, minor
19 rebuilds, reliability improvements, safety requirements,
20 required line relocations, and smaller construction
21 projects to address overloaded equipment. These smaller
22 projects are required to operate the transmission system
23 safely and reliably.

24 **Q. Please describe the Company's distribution**
25 **projects in the State of Idaho that will be completed in**
26 **2008?**

27 A. Distribution Projects in Idaho (including
28 transformation) for 2008 total \$10.9 million, of which \$3.5
29 million are for projects necessary to meet capacity needs

1 of the system. Included in the \$3.5 million is the
2 transformation upgrade and substation rebuild at Plummer
3 planned to be completed in 2008 at \$2 million. New
4 feeders, feeder reconductoring, substation transformers in
5 plant and road construction requirements make up the
6 remainder of the \$3.5 million. The remaining anticipated
7 distribution plant expenditures in the State of Idaho for
8 2008 over and above the \$3.5 million are for minor blankets
9 and various small-scale projects.

10 **Q. Please describe the Company's 5-year transmission**
11 **upgrade project?**

12 A. The Company has nearly completed its 5-year
13 transmission upgrade effort that began in 2003 at a total
14 system cost of \$136.4 million (\$134.9 million has been
15 completed and placed in service as of December 31, 2007).
16 This multi-year transmission upgrade project added over 100
17 circuit miles of new 230 kV transmission line to Avista's
18 system, and increased the capacity of an additional 50
19 miles of transmission line. The upgrade project included
20 constructing two new 230 kV substations as well as
21 reconstructing three existing transmission substations.
22 Six additional 230 kV substations were upgraded to meet
23 capacity requirements, replace protective relaying systems,
24 and meet regional and national reliability standards. In
25 total, Avista performed work on eleven of its thirteen 230

1 kV substations. Avista also upgraded its telecommunication
 2 system by installing fiber and digital microwave systems.
 3 This created redundant communication paths, required by
 4 national reliability standards and improved system
 5 monitoring, control, and protection. Exhibit No.10,
 6 Schedule 2 page 1, includes a map showing the location of
 7 the 230 kV upgrade projects. Page 2 shows the individual
 8 project costs by year totaling the \$136.4 million total
 9 project cost. Included in Table No. 1 below is the listing
 10 of completed projects and their system costs through
 11 December 31, 2007.

12 **Table No. 1- Transmission Project Costs**

13 **5-Year Transmission Upgrade Projects completed through**
 14 **December 31, 2007**

Transmission Projects	Cost: System
Pine Creek Substation	\$4,745
Beacon-Rathdrum 230 kV	\$19,991
Dry Creek Substation	\$14,454
Beacon-Bell #4 230 kV	\$1,431
Beacon-Bell #5 230 kV	\$3,657
Spokane Valley Reinforcement	\$23,623
WoH Telecom	\$8,184
WoH Telecom Line Upgrades	\$966
Clark Fork RAS	\$1,071
Palouse Reinforcement ⁽¹⁾	\$54,658
Lolo Substation ⁽¹⁾	\$2,139
Total	\$134,919
⁽¹⁾ Additional costs of approximately \$1.5 for Palouse Reinforcement (\$800k) and Lolo Substation (\$700k) are planned for 2008 and included in the Company's Pro Forma Capital Additions 2008 adjustment (PF7).	

1 **Q. Please describe the major components of the**
2 **transmission upgrade project included in this filing?**

3 A. As shown in the table above (see also Exhibit
4 No.10, Schedule 2, page 2), the Company has completed
5 several major transmission projects during the 5-year
6 reinforcement effort, which include the Pine Creek 230 kV
7 Substation, Beacon-Rathdrum 230 kV Project, the Beacon-Bell
8 #4 and #5 230 kV line upgrades, the Dry Creek Substation
9 Project, the Spokane Valley Reinforcement Project, the West
10 of Hatwai (WoH) Telecom Projects including the Clark Fork
11 Remedial Action Scheme, Palouse Reinforcement Project, the
12 Lolo Substation Rebuild Project - at a total system
13 investment of \$136.4 million.

- 14 • **Pine Creek Substation:** Avista rebuilt this 230 kV
15 substation located in Pinehurst, ID. The 500 MVA
16 substation was re-energized in November 2003.
17 Modernizing the 50-year old substation, by upgrading
18 circuit breakers and other equipment relieved
19 transmission congestion between Noxon Rapids Dam and
20 delivery points in the Silver Valley, Spokane and
21 southward into the Palouse area.
22
- 23 • **Beacon-Rathdrum 230 kV:** Avista reconstructed 25 miles
24 of double circuit 230 kV transmission line between
25 Rathdrum, ID and Spokane, WA. This project included
26 reconstructing the Rathdrum 230 kV substation in
27 Idaho. By adding a 230kV circuit and using larger
28 conductor, the capacity of the old transmission line
29 was raised from 300 to 2000 MW. This relieved a
30 significant transmission bottleneck between North
31 Idaho and Eastern Washington. Conversely, Rathdrum
32 substation was reconstructed to enable the higher
33 transfer limits. A second 230 kV bus was added to
34 Rathdrum, making the station fully redundant. Without
35 this addition, 230kV main bus outages at Rathdrum
36 would result in 200-350 MW of load loss to customers

1 throughout North Idaho and Eastern Washington. This
2 project was completed in June of 2004.
3

- 4 • **Dry Creek Substation:** Avista constructed a new 230 kV
5 substation near Clarkston, WA that enabled existing
6 transmission lines to form a 35-mile transmission
7 "ring" around the Lewiston, ID and Clarkston, WA. The
8 transmission loop improved reliability by reducing
9 congestion during heavy load periods and peak energy
10 flows. The 230 kV Dry Creek switchyard was completed
11 in December of 2004 and a 200 MVAR capacitor bank
12 installed in June of 2005 to support area voltage.
13 Avista also added a 250 MVA, 230 kV to 115 kV
14 autotransformer in November of 2006, to improve load
15 service and system reliability. The Hatwai-Lolo and
16 Hatwai-North Lewiston 230 kV lines were also both
17 upgraded as part of this project to eliminate thermal
18 loading issues experienced during peak load
19 conditions.
20
- 21 • **Beacon-Bell 230 kV:** Avista increased the capacity of
22 two (2) parallel 230 kV transmission lines in north
23 Spokane that originate from Avista's Beacon Substation
24 and interconnect with Bonneville Power Administration
25 (BPA) at its Bell Substation. Upgrading the capacity
26 of each line from 400 to 800 MVA mitigated overloads
27 between Avista and BPA and improved load service to
28 the entire Avista system. One of the transmission
29 lines was reconductored and placed into service in
30 December 2005 and the other line upgraded in April
31 2007.
32
- 33 • **Spokane Valley Reinforcement:** Avista added two 250
34 MVA 230 kV to 115 kV transformers in two stages at the
35 new Boulder Substation in the Spokane Valley. The
36 first transformer was placed into commercial operation
37 in December of 2005. The second transformer and
38 corresponding substation work was energized in June of
39 2007. The Boulder station was constructed to serve
40 customer load growth in the Spokane Valley, Post
41 Falls, and Coeur d'Alene. The added capacity at
42 Boulder also relieved congestion at Avista's largest
43 transmission substation, Beacon. Shifting load from
44 Beacon to Boulder improved service adequacy and
45 overall reliability.
46
- 47 • **West of Hatwai (WoH) Telecom and Clark Fork Remedial**
48 **Action Scheme (RAS):** The ability to communicate with,
49 monitor, and control transmission equipment is an

1 important factor in providing reliable service to
2 customers. The WoH Telecom initiative was comprised
3 of several individual projects. Several of these
4 fiber projects required the upgrade of existing
5 transmission lines in order to support the fiber. The
6 Noxon-Pine Creek fiber project, the Benewah-Boulder
7 fiber project and the Benewah-Pine Creek Digital
8 Microwave project completed a telecommunication ring
9 from Spokane to Noxon Rapids Dam. The ring provides
10 for redundant communication paths, where the loss of
11 one side of the ring will not eliminate the ability to
12 control equipment. The ring is also required to
13 implement the Clark Fork Remedial Action Scheme (RAS)
14 that drops generation at Noxon Rapids and Cabinet
15 Gorge Dams following the loss of critical transmission
16 circuits to ensure system reliability. Another
17 component of the Clark Fork RAS included the addition
18 of fiber from the Cabinet generation units to the 230
19 kV Cabinet Substation. The Hatwai-North Lewiston
20 fiber project completed a fiber ring around the
21 Lewiston/Clarkston load service area. The Benewah-
22 Boulder fiber project was placed into service in 2005.
23 The Hatwai-North Lewiston and Clark Fork fiber
24 projects were completed and commissioned in 2006. The
25 Noxon-Pine Creek fiber project was commissioned in
26 September of 2007.

27
28 • **Palouse Reinforcement:** This project involved the
29 construction of 60 miles of new 230 kV transmission
30 line between the Benewah and Shawnee substations and
31 the rebuild of Benewah substation to a more reliable
32 configuration. The project was required to relieve
33 congestion on the existing Benewah-Moscow 230 kV line
34 by providing a second 230 kV transmission line between
35 Avista's Northern and Southern load service areas and
36 to provide an alternate 230 kV source of power to the
37 Shawnee Substation. This project significantly
38 improves system reliability. The transmission line
39 portion of the project was completed in three phases
40 over a two year construction period. All but one
41 small portion of the project was energized and placed
42 into service before December 2007. The 200 MVAR
43 capacitor bank is currently being constructed and will
44 be placed into service by June, 2008.

45
46 • **Lolo Substation:** This project involves the rebuild of
47 the existing Lolo substation to increase the capacity
48 of the substation bus, breakers, and supporting
49 equipment to match the upgraded area transmission
50 lines. The new Lolo substation design significantly

1 improves reliability and operating flexibility. The
2 substation rebuild was constructed in two phases.
3 Phase 1 was completed in 2007 and Phase 2 is
4 anticipated to be completed by September of 2008.
5
6

7 **Q. Did the construction of these new facilities**
8 **increase third party transmission revenue received by the**
9 **Company from third party transmission users who move power**
10 **across Avista's system?**

11 A. No. These projects were built to improve system
12 reliability, improve area load service, and meet national
13 reliability standards that are now mandatory. In the WoH
14 agreement signed with BPA, Avista preserved its existing
15 transfer capability (600 MW) across the WoH cut-plane and
16 BPA gained the additional transfer capacity that was
17 created.

18 As previously discussed in Section III of my testimony
19 Avista receives third party transmission wheeling revenue
20 from transmission sales made through its OASIS. A
21 comparison of revenue for years 2003 through 2007 show
22 Avista averages \$3.354 million per year with a high of
23 \$3.573 million in 2003 and a low of 3.129 million in 2005
24 excluding year 2004 (\$5.475 million), which was an anomaly
25 due to scheduled BPA transmission outages as previously
26 discussed. This data shows that Avista has not seen a
27 significant increase in transmission revenue after the
28 completion of the upgrade projects. The upgrade projects

1 reinforced the transmission system internal to Avista;
2 however, the projects did not create additional
3 transmission capacity to our adjacent utilities.

4 **Q. Please discuss the national reliability**
5 **standards?**

6 A. The North American Electric Reliability
7 Corporation (NERC) has developed national reliability
8 standards for utilities to follow to ensure interconnected
9 system reliability. When Avista started its transmission
10 upgrade projects in 2002, compliance with these standards
11 was voluntary. The Energy Policy Act of 2005 required the
12 transition of the standards from voluntary to mandatory.
13 Beginning June 2007 the standards became mandatory and non-
14 compliance may result in monetary penalties.

15 The reliability standards include several transmission
16 planning and operating requirements. The planning
17 standards require utilities to plan and operate their
18 transmission systems in such a way as to avoid the loss of
19 customers or impacting neighboring utilities for the loss
20 of transmission facilities. The transmission system must
21 be designed and operated so that the loss of up to two
22 facilities simultaneously will have no impact to the
23 interconnected transmission system. These requirements
24 drove the need for Avista to invest in its transmission
25 system.

1 **V. AVISTA'S ASSET MANAGEMENT PROGRAM**

2 **Q. Please provide additional background to Avista's**
3 **continuing investment in its transmission and distribution**
4 **systems?**

5 A. Like most U.S. utilities, after World War II,
6 Avista's growth required installing or updating equipment
7 to meet rising electrical demand. Substations were built or
8 modified to meet increasing loads. The transmission system
9 expanded to bring new generating plant output to population
10 centers. Distribution systems grew and voltage levels were
11 increased to meet new housing and industrial needs.

12 Avista's installed equipment is aging, and more
13 components are reaching the end of their life. Equipment
14 has become obsolete, and manufacturers no longer support
15 the aged equipment or produce replacement parts, which
16 makes it impractical to rebuild the equipment. Recognizing
17 the increasing cost of aging equipment failure, Avista
18 launched its Asset Management effort in March 2004.

19 **Q. Please describe the Asset Management mission and**
20 **process.**

21 A. Avista's Asset Management (AM) program manages
22 key electric transmission and distribution assets
23 throughout their life to provide the best value for our
24 customers. By minimizing life cycle costs and the cost per

1 kilowatt-hour to generate and deliver energy, we're able to
2 maximize system reliability and value for our customers.

3 The Asset Management process combines technology and
4 information in a manner that integrates data from a myriad
5 of sources into a comprehensive plan that maximizes the
6 value of capital assets. The process provides a
7 replacement or maintenance program that minimizes life
8 cycle costs and maximizes system reliability.

9 Technical experts evaluate each asset and develop a
10 comprehensive Asset Management Model. Available data is
11 examined and where it is not available, expert opinion from
12 the team fills in the gaps. Exhibit No. 10, Schedule 3
13 shows the steps in the process for developing an Asset
14 Management Plan. The foundation for the plan involves
15 determining the future failure rates and impacts to the
16 environment, reliability, safety, customers, costs, labor,
17 spare parts, time, and other consequences. The failure
18 model then becomes the baseline to compare all other
19 options. Given this foundation, alternatives can be
20 examined and evaluated to define the optimal asset
21 management plan.

22 **Q. How has Avista implemented and facilitated the**
23 **Asset Management process?**

24 A. Avista has assigned two full-time engineers to
25 the formal Asset Management program. These individuals are

1 responsible for gathering information, prioritizing work
2 and executing efforts to best meet the Asset Management
3 mission. The engineers utilize a statistical Reliability
4 Centered Maintenance (RCM) software package to analyze
5 data. This software allows detailed analysis of the
6 impacts of increased or decreased reliability based on
7 system configuration and component reliability.

8 **Q. Have any Avista Asset Management plans been**
9 **implemented?**

10 A. Yes, several programs have been successfully
11 implemented. Two of the successful programs underway are
12 Underground Cable Replacement and Wood Pole Management.

13 The Underground Cable Replacement program has
14 successfully reduced the number of primary underground
15 distribution cable faults from 250 in 2004 to approximately
16 180 events in 2007. The replacement program eliminated
17 approximately 5,600 hours of outage time for our customers
18 and resulted in avoided costs/savings of \$175,000. The
19 increased emphasis on cable replacement has stabilized the
20 fault rate permile of cable during the past 3 years. This
21 marks significant progress after a four-fold increase in
22 the fault rate since 1992.

23 The Asset Management team also studied the Wood Pole
24 Maintenance program. After completing an optimization
25 analysis and revenue resource requirement model, the data

1 indicated that distribution poles should be inspected on a
2 20-year cycle and transmission poles inspected on a 15-year
3 cycle.

4 Under the new Wood Pole maintenance program Avista
5 tested twice as many Distribution poles in 2007 as in 2006.
6 Increased wood pole inspections identified nearly 200
7 rotten cross-arms that were replaced and also identified
8 additional poles that require replacement. The Operations
9 and Maintenance portion of the Avista rate request to
10 support Wood Pole maintenance work in 2009 totals \$776,000
11 (system). This represents an increase of \$493,000 (system)
12 above the 2007 test year.

13 **Q. What is the Company's request with regards to**
14 **Asset Management capital expenditures and O&M expenses?**

15 A. Asset Management capital projects for 2008 are
16 included in our existing capital project funding
17 requirement discussed by Company witness Mr. DeFelice.
18 Avista is not asking for any planned 2009 capital Asset
19 Management additions to be included in this case.

20 For Asset Management projects that require additional
21 O&M, proposed 2009 O&M expenses are \$3,941,000 (system)
22 compared to 2007 test year expenses of \$1,690,000 (system).
23 This represents an increase of \$2,251,000 (system) above
24 the 2007 test year included in this rate case. As shown in
25 Table No. 2 below, Asset Management O&M additions have been

1 divided into four major categories: Substation,
2 Distribution, Transmission and Spokane Downtown Network.

3
4 **Table No. 2:**

Asset Management Operations & Maintenance Amount Above 2007 Test Period (System) Pro forma	
5	
6	Substation \$ 453,000
7	Distribution \$ 491,000
8	Transmission \$ 1,221,000
9	Network \$ 86,000
	Total Additional Requested \$ 2,251,000

10 **Q. Please describe Avista's Substation Asset**
11 **Management Plan.**

12 A. Avista operates 157 transmission and distribution
13 substations. A significant portion of the equipment and
14 substation structures are more than 40 years old and have
15 operated beyond normal industry expectations. This older
16 equipment has reached a point in its lifecycle where
17 planned replacement or maintenance will add value to our
18 customers by improving reliability and safety, and avoiding
19 outage costs. Costs to support the Substation maintenance
20 work totals approximately \$1,896,000 (system) in the 2009
21 pro forma period. This is an additional \$453,000 compared
22 to the 2007 test period.

23 The Substation plan includes:

24 • Power Transformers: More than 26% of Avista's
25 Substation Transformers are over 40 years old.
26 These aging transformers need to be either
27 maintained or replaced depending on condition.

Kinney, Di 27
Avista Corporation

- 1 • Circuit Breakers: The Power Circuit Breaker Plan
2 has been an ongoing and successful program
3 maintaining approximately 300 High Voltage Oil
4 Circuit Breakers prior to establishing an Asset
5 Management Program. However, Avista has not yet
6 reached the target of a 10 year Circuit Breaker
7 maintenance cycle and is currently at a 15 year
8 cycle. The requested increased funding will allow
9 more Circuit Breaker maintenance each year.
10
- 11 • Circuit Switchers: Avista uses 120 Circuit
12 Switchers to protect substation transformers at
13 smaller Substations. Avista's analysis indicates
14 periodic maintenance based on the age of the
15 Circuit Switcher should extend the life of these
16 devices by 25% based on a graduated cycle plan
17 determined by age. It is anticipated that the
18 program will result in approximately \$180,000 of
19 avoided outage related costs to our customers.
20
- 21 • Reclosers: The Recloser/Medium Voltage Circuit
22 Breaker plan covers about 415 substation and 145
23 Line Reclosers/Medium Voltage Circuit Breakers. Our
24 current maintenance practice strives to sustain the
25 Substation Reclosers/Medium Voltage Circuit
26 Breakers on a 10-year cycle and to refurbish any
27 failed or replaced ones to use as spares for future
28 needs.
29
- 30 • Rock and Fence: The Substation Rock and Fence plan
31 covers the maintenance and replacement of Rock and
32 Fence for Avista's 157 substations. Avista
33 anticipates an average of 4 Substations will
34 require repairs to the fence or rock ground cover
35 in order to ensure safety by preventing public
36 access and maintain the required insulating
37 properties of the Substation Rock. O&M funding is
38 increased by a relatively small amount for minor
39 repairs to Rock and Fence above current levels.
40
- 41 • Relays: The Relay plan covers the maintenance and
42 replacement of over 6000 separate relay hardware
43 devices that provide protection for Avista's
44 generation, transmission and distribution systems.
45 Regulatory requirements for relay testing and
46 record keeping have increased in recent years as
47 part of new mandatory reliability standards.
48

- 1 • Fire Retardant Coatings for Transmission Poles:
2 Random fires can have a significant impact on the
3 reliability of Avista's transmission system. During
4 the past five years, Avista has lost at least 60
5 wooden poles to brush fires. Protective coatings
6 are now available that can protect wood poles for
7 20 minutes, or more, from close contact with
8 flames. The coating is especially effective against
9 brush fires. A neighboring utility has used the
10 coating and reported 80% survival rate of wood
11 poles in situations where 20% survival would have
12 been more typical. Avista proposes a four-year
13 program to apply fire retardant coating to critical
14 transmission lines in high fire areas.
15
- 16 • Painting of Steel Transmission Structures: The
17 Avista transmission system was primarily built with
18 wood pole structures prior to the 1990s. However,
19 some critical structures were constructed of
20 painted steel and installed in the early 1970s.
21 These structures need more protective paint to
22 prevent corrosion. These older steel poles are
23 different from new steel poles that do not require
24 protective paint because they were designed and
25 built to have a rustic look to improve aesthetics.
26 The first priority is to repaint an important 230kV
27 line known as the Westside Tap located in the
28 northwest part of Spokane. The structures are
29 showing rust over a larger portion of their surface
30 area. It is imperative that these structures be
31 maintained to prevent further corrosion and loss of
32 structural integrity.
33
- 34 • Steel Tower Base Plate Grout: An important
35 component for structural integrity of steel
36 transmission towers is the interface between the
37 tower and the foundation. Most large steel
38 transmission structures utilize a base plate that
39 requires grout between the steel structure and the
40 foundation to provide solid surface area for
41 transfer of loads to the foundation. The grout can
42 deteriorate from freeze-thaw cycles and requires
43 periodic maintenance. Avista plans to inspect and
44 repair the grout.
45

46 **Q. Please describe Avista's Network Asset Management**
47 **Plan.**

1 inspections. Replacement of manholes and handholes
2 may also be required.
3
4

5 **Q. Has Avista completed all of its Asset Management**
6 **Plans?**

7 A. No. While Avista has developed multiple Asset
8 Management Plans, some of the plans have not been
9 implemented. Much of the work to date involved development
10 of the processes, skills, and expertise needed to develop
11 the plans. As additional data is gathered and analyzed, the
12 plans will continue to be refined to maximize system
13 reliability and cost effectiveness.

14 **Q. Does this complete your pre-filed direct**
15 **testimony?**

16 A. Yes, it does.

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IDAHO PUBLIC
UTILITIES COMMISSION

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BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF THE APPLICATION) CASE NO. AVU-E-08-01
OF AVISTA CORPORATION FOR THE)
AUTHORITY TO INCREASE ITS RATES)
AND CHARGES FOR ELECTRIC AND)
NATURAL GAS SERVICE TO ELECTRIC) EXHIBIT NO. 10
AND NATURAL GAS CUSTOMERS IN THE)
STATE OF IDAHO) SCOTT J. KINNEY
)

FOR AVISTA CORPORATION

(ELECTRIC ONLY)

Avista Corporation
- Energy Delivery -
Pro Forma Transmission Revenue/Expenses
(\$000s)

<u>Line No.</u>	<u>2007 Actual</u>	<u>2009 Pro Forma Period</u>	<u>Adjusted</u>
<u>556 OTHER POWER SUPPLY EXPENSES</u>			
1	31	31	0
<u>560-71.4, 935.3-.4 TRANSMISSION O&M EXPENSE</u>			
2	459	631	172
3	249	249	0
4	51	123	72
5	71	71	0
6	830	1,074	244
<u>561 TRANSMISSION EXP-LOAD DISPATCHING</u>			
7	212	160	-52
<u>566 TRANSMISSION EXP-OPRN-MISCELLANEOUS</u>			
8	2	6	4
9	98	171	73
10	217	282	65
11	25	27	2
12	342	486	144
13	1,415	1,751	336
<u>456 OTHER ELECTRIC REVENUE</u>			
14	5,203	5,218	15
15	641	0	-641
16	641	0	-641
17	0	46	46
18	0	74	74
19	8	8	0
20	3,336	3,354	18
21	252	276	24
22	9	5	-4
23	160	160	0
24	110	112	2
25	231	0	-231
26	10,591	9,253	-1,338
27	10,591	9,253	-1,338
28	-9,176	-7,502	1,674

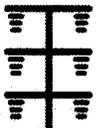
* Seattle and Tacoma - contracts ended 10/31/07

** PP&L Series Cap - contract ended 6/30/09

*** Northwestern Energy - contract ended 11/30/07

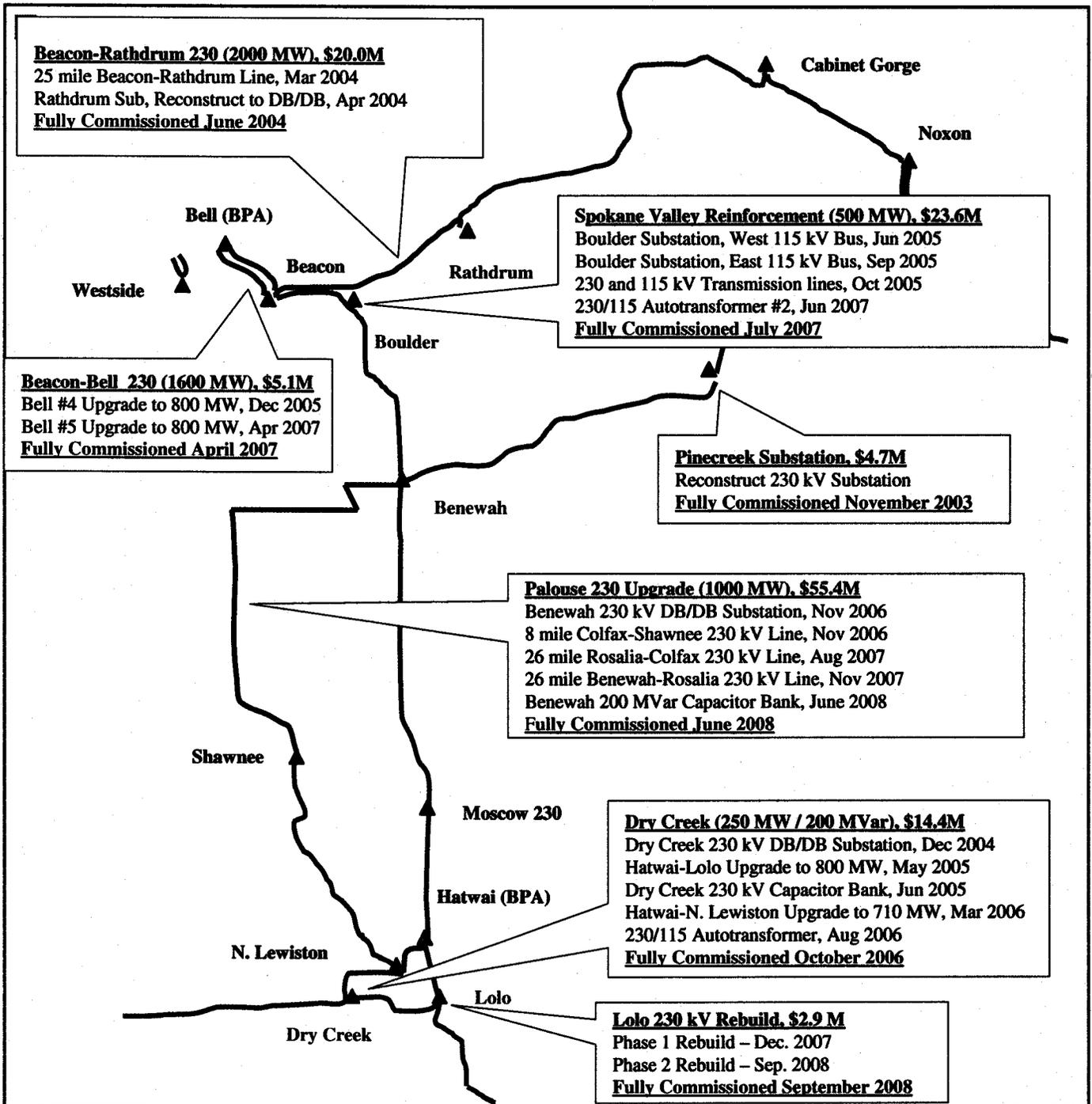
230 kV Upgrade Project

Project Milestones & Forecasted Cost



**Avista 230 kV
Upgrade Projects**

March 2008



Avista's 230 kV Facilities

- ▲ Substation
- Transmission Line
- ▲ — New or Upgraded

Other 230 kV Upgrade Project Costs

Remedial Action Scheme (RAS)	\$1.1M
Digital Communication	\$8.2M
Associated Communication Projects	\$1.0M
Total Project Upgrades	\$136.4M

Avista 5-Year Transmission Upgrade Project

PROJECT	ANNUAL COSTS (\$000s)									
	Prior	2003	2004	2005	2006	2007	Sub-total	2008	Total	
Pine Creek Substation	2,231	2,072	442	0	0	0	4,745	0	4,745	
Beacon-Rathdrum 230 kV	498	15,706	3,762	25	0	0	19,991	0	19,991	
Dry Creek Substation	0	2,139	8,051	3,400	864	0	14,454	0	14,454	
Beacon-Bell #4 230 kV	0	2	5	1,424	0	0	1,431	0	1,431	
Beacon-Bell #5 230 kV	0	0	0	0	1,952	1,705	3,657	0	3,657	
Spokane Valley Reinforcement	9	412	8,359	12,231	2,195	417	23,623	0	23,623	
WoH Telecom	0	115	964	2,894	2,060	2,151	8,184	0	8,184	
Line Upgrades	0	0	0	259	695	12	966	0	966	
Clark Fork RAS	229	36	496	129	113	68	1,071	0	1,071	
Palouse Reinforcement	5	513	1,252	6,612	22,205	24,071	54,658	772	55,430	
Lolo Substation	0	251	0	0	0	1,888	2,139	737	2,876	
TOTAL	2,972	21,246	23,331	26,974	30,084	30,312	134,919	1,509	136,428	

Asset Management Plan Model

