

BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

IN THE MATTER OF THE APPLICATION )  
OF IDAHO POWER COMPANY FOR )  
AUTHORITY TO INCREASE ITS RATES )  
AND CHARGES FOR ELECTRIC SERVICE )  
TO ELECTRIC CUSTOMERS IN THE STATE )  
OF IDAHO )  
\_\_\_\_\_)

CASE NO. IPC-E-05-28

IDAHO POWER COMPANY

DIRECT TESTIMONY

OF

LORI SMITH

1 Q. Would you please state your name, business  
2 address, and present occupation?

3 A. My name is Lori Smith and my business address  
4 is 1221 West Idaho Street, Boise, Idaho. I am employed by  
5 Idaho Power Company as Vice President of Finance and Chief  
6 Risk Officer.

7 Q. What is your educational background?

8 A. I graduated in 1983 from Boise State  
9 University, Boise, Idaho, receiving a Bachelor of Business  
10 Administration degree in Information Sciences. In 1999, I  
11 was awarded the designation of Chartered Financial Analyst.  
12 I have also attended numerous seminars and conferences  
13 related to utility accounting, corporate finance and risk  
14 related topics.

15 Q. Would you please outline your business  
16 experience?

17 A. From 1983 to 1986, I was employed by Idaho  
18 Power Company and assigned to the Materials Management  
19 Department. From 1986 to 1994, I served as a Financial  
20 Accountant and later as a Budget Accountant. I was promoted  
21 to Business Analyst in 1994. In 1996, I was promoted to  
22 Strategic Analysis Team Leader. In 2000, I was named  
23 Director of Strategic Analysis. In 2003, I was named  
24 Director of Strategic Analysis and Risk Management. In 2004  
25 I was named to my current position as Vice President of

1 Finance and Chief Risk Officer. At the time of filing, I am  
2 the acting Chief Financial Officer.

3 Q. What are your duties as Vice President of  
4 Finance and Chief Risk Officer?

5 A. I oversee and direct five distinct areas  
6 within Idaho Power Company. First, Strategic Analysis has  
7 the responsibility to maintain ongoing financial forecasts,  
8 perform due diligence activities and develop capital raising  
9 strategies. Second, Corporate Tax is responsible for both  
10 income and property tax issues and works with numerous  
11 taxing authorities to be in compliance with the various  
12 rules and regulations. Next is Financial Accounting and  
13 Reporting, which has responsibility for the general ledger,  
14 property records, regulatory accounting and external  
15 reporting (SEC and Shareowner). Fourth, Corporate Risk  
16 Management has the responsibility of implementing risk  
17 management tools related to credit, market and operational  
18 risk along with exploring and implementing hedging  
19 strategies. Last is the Sarbanes-Oxley (SOX) Coordinator  
20 who has the primary responsibility for the Company's  
21 internal controls over financial reporting.

22 Q. What is the purpose of your testimony in this  
23 proceeding?

24 A. The purpose of my testimony is to present the  
25 test year financial information for the twelve-month period

1 ended December 31, 2005, to present certain deductions to  
2 operating expenses, to present the adjustments which have  
3 been included to annualize certain 2005 operating expenses  
4 and rate base items, and to quantify and support certain  
5 known and measurable changes to the Company's operating  
6 statements and rate base.

7 Q. Will you be supporting any of the normalizing  
8 adjustments to the 2005 test year?

9 A. No. Ms. Schwendiman will address the  
10 normalizing adjustments to sales and revenues and Mr. Said  
11 will address the normalization of power supply costs.

12 Q. How was your test year financial information  
13 prepared?

14 A. The process was the same as the one used to  
15 prepare the Company's 2003 filing, Case No. IPC-E-03-13.  
16 For the 2005 general rate case filing, the system financial  
17 information was prepared using six months actual and six  
18 months estimated information. The 2005 Operation and  
19 Maintenance (O&M) Budget and the 2005 Construction Budget  
20 were the basis for this process. The 2005 test year  
21 combined January through June actual data with forecast  
22 information for July through December. The forecast process  
23 started with actual information through May 2005 and then  
24 forecasted all the non-normalized components for the time  
25 period June through December 2005. The additional

1 components related to operating expenses and rate base  
2 include certain reductions to operating expenses,  
3 annualizing adjustments to operating expenses and rate base,  
4 certain known and measurable changes to operating expenses  
5 and rate base, and certain other operating expense and rate  
6 base adjustments are detailed in my exhibits.

7 Q. What were the forecasted components to the  
8 financial test year information that you are sponsoring?

9 A. The forecasted components include the  
10 following items: (1) other operating revenues, (2) other  
11 revenues and expenses, (3) operation and maintenance  
12 expenses, (4) property insurance expense, (5) regulatory  
13 expenses, (6) depreciation and amortization expense, (7)  
14 regulatory debits and credits, (8) taxes other than income  
15 taxes, (9) Idaho Energy Resources Company rate base and  
16 income statement, (10) electric plant in service and related  
17 items, (11) materials and supplies, (12) deferred  
18 conservation programs, (13) other deferred programs, (14)  
19 deferred income taxes, (15) customer advances for  
20 construction, and (16) certain deductions from operating and  
21 maintenance expenses.

22 Q. Please summarize the test year adjustments.

23 A. After the initial 2005 test year information  
24 was compiled, the 2005 O&M expenses were reduced by certain  
25 deductions consistent with previous orders issued by the

1 Commission. After the O&M expense reductions, annualizing  
2 adjustments, known and measurable adjustments, and certain  
3 other adjustments were made. The additional components  
4 included in this filing for annualizing adjustments to  
5 operating expenses and rate base are adjustments for  
6 payroll, depreciation, depreciation reserve, and annualized  
7 major plant additions and their associated impacts. The  
8 additional components for known and measurable changes to  
9 operating expenses and rate base are salary structure,  
10 employee incentives, and major plant additions known to  
11 occur by May 2006 and their associated impacts. The May  
12 2006 cutoff for major plant additions was given to me by Mr.  
13 Gale.

14 Q. How was the forecast method determined?

15 A. In preparation for the split test year  
16 methodology, the Finance Department, in consultation with  
17 various other Company departments, developed the methodology  
18 used to prepare the forecast portion of the case. Each area  
19 used the developed methodology to estimate the remaining six  
20 months of 2005 starting with the approved 2005 budgets. The  
21 Idaho Power Company business units were asked to provide  
22 updates to the original 2005 O&M and Capital Budgets as work  
23 priorities were reviewed through to the end of 2005.  
24 Additionally, the business units were requested to identify  
25 major plant additions that would close to Electric Plant in

1 Service - Account 101 through May of 2006. Company cost  
2 center's reviewed their expected expenditures for new  
3 positions and payroll-related items. The cost center's also  
4 reviewed project timing for O&M-related projects and  
5 construction-related projects as well as any other known  
6 changes to planned work for the remainder of the year. This  
7 information was then compiled to produce a May through  
8 December restatement of all O&M and Capital budget items.

9           The case is prepared with January through June  
10 actuals combined with the results from the process above to  
11 produce the 2005 results. A variety of methodologies were  
12 identified that best fit the component being forecasted  
13 including meetings with cost center managers, updated  
14 estimates for timing of projects which were reflected in our  
15 projections, comparisons to prior years actuals, analysis of  
16 historical data and inclusion of any updated expenditures  
17 that were not known during the annual budgeting process.

18           Q.       Are you sponsoring exhibits in this general  
19 rate case filing?

20           A.       Yes, I am sponsoring Exhibits 14 through 18.  
21 The workpapers supporting my testimony and exhibits have  
22 also been included with the Company's rate case filing.

23           Q.       Would you please describe Exhibit No. 14?

24           A.       Exhibit No. 14 is a compilation of the  
25 Company's supporting schedules for the test year financial

1 information for the twelve months ended December 31, 2005.  
2 Page 1 of Exhibit No. 14 sets forth the development of the  
3 Other Operating Revenues - Accounts 451, 454, and 456. Page  
4 2 of Exhibit 14 shows the Other Revenues - Account 415 and  
5 Expenses - Account 416. The O&M expenses, by FERC account,  
6 appear on pages 3 through 6 of Exhibit No. 14.

7 Q. Would you please describe pages 7 through 13  
8 of Exhibit No. 14?

9 A. Page 7 reflects the detail of Property  
10 Insurance Expense - Account 924. Page 8 reflects the detail  
11 for Regulatory Commission Expenses - Account 928. Pages 9  
12 and 10 show total depreciation and amortization expense by  
13 plant account. Page 11 shows the Prairie Power acquisition  
14 amortization adjustment. Page 12 reflects the regulatory  
15 debit for Professional Fees amortization that was created by  
16 IPUC Order 29505. Page 13 shows the detail of the Taxes  
17 Other Than Income Taxes.

18 Q. Would you please describe page 14 of Exhibit  
19 No. 14?

20 A. Page 14 of Exhibit No. 14 develops the net  
21 earnings from IERCo that are added to the booked operating  
22 income for ratemaking purposes.

23 Q. How does the Company treat IERCo's earnings  
24 and investment for ratemaking purposes?

25 A. The primary purpose of IERCo is to mine coal

1 which provides fuel for the Jim Bridger thermal power plant  
2 in Wyoming. Consistent with prior Commission orders, the  
3 Company treats IERCo's coal operations as a part of its  
4 utility operation and accordingly adds the current year  
5 IERCo earnings to electric operating income and the  
6 investment in IERCo to the net electric rate base.  
7 Accordingly, I have deducted the interest income (line 10,  
8 page 14 of Exhibit No. 14) on notes receivable from Idaho  
9 Power Company and I have deducted notes payable (line 14,  
10 page 23 of Exhibit No. 14) to IERCo in determining the  
11 Company's net investment in IERCo to be included in the rate  
12 base.

13 Q. Why have you made these adjustments to  
14 IERCo's earnings and rate base in this proceeding?

15 A. I have made adjustments to reduce IERCo's  
16 rate base for notes payable of \$16,263,074 and the  
17 associated interest income adjustment of \$458,865 to allow  
18 IERCo's rate base and earnings to reflect only the cash  
19 required to fund IERCo operations for the year 2005. If  
20 IERCo were to use these funds to make a distribution of  
21 earnings to the Company, or if the Company were to actually  
22 fold IERCo into its own operations, the result would be the  
23 same as presented herein.

24 Q. Would you please describe the data contained  
25 on pages 15 through 23 of Exhibit No. 14?



1 in Exhibit 14?

2 A. Yes, page 21 reflects the balance at the  
3 beginning and end of 2005 and the average balance for  
4 Accumulated Deferred Income Taxes - Accounts 190, 282, and  
5 283. Page 22 reflects the balance by month and the  
6 thirteen-month average of Customer Advances for Construction  
7 - Account 252. Page 23 reflects the balance by month and  
8 the thirteen-month average of the rate base components for  
9 IERCo, consistent with prior orders of this Commission.

10 Q. Would you please describe Exhibit No. 15?

11 A. Exhibit No. 15 reflects the detailed support  
12 of deductions from the O&M expense of the Company for  
13 certain general advertising, memberships and contributions,  
14 senior management expenses and miscellaneous other expenses.  
15 These adjustments have been made by the Company consistent  
16 with prior orders of this Commission and responsive to  
17 concerns brought during the last general rate case, Case No.  
18 IPC-E-03-13. They are reflected on pages one through six.

19 In light of some of the concerns expressed in the  
20 last rate case, the Company has put processes in place to  
21 review accounting for memberships and contributions in an  
22 effort to properly identify, account for and share the costs  
23 of each. I have removed one hundred percent of contributions  
24 and one-third of memberships consistent with the last  
25 general rate case. I have reviewed senior management

1 expenses removing one-hundred percent of charges for the  
2 Arid Club, removing one-third of EEI travel expenses and  
3 allocating the balance of charges between Idaho Power and  
4 IDACORP on the basis of how their payroll is charged which  
5 is also consistent with the last general rate case order.  
6 Three officers were excluded from the allocation because  
7 their expenses are scrutinized monthly, not requiring a  
8 further allocation. Lastly on several levels we have  
9 reviewed all expenses charged to O&M in an effort to  
10 identify charges that, even though justified, because of  
11 establishment name it may appear as an inappropriate  
12 customer charge. This effort was put in place to be  
13 responsive to concerns identified in the last general rate  
14 case.

15 Q. Would you please describe Exhibit No. 16?

16 A. Exhibit No. 16, consisting of five pages,  
17 reflects the detailed support for annualizing adjustments to  
18 the 2005 operating expenses and the rate base of the  
19 Company. These adjustments reflect changes to certain  
20 operating expense and rate base items as if they had been in  
21 existence for a full year, or to year-end 2005 levels,  
22 whichever is applicable. Page 1, line 2 reflects an  
23 adjustment to year-end levels resulting in an increase in  
24 operating payroll of \$3,585,460. The computation is  
25 reflected on page 2. Page 3 shows the annualized impacts of

1 major plant additions for transmission and distribution  
2 assets during 2005. The net annualizing adjustment to rate  
3 base is \$19,079,615. The related changes to Property Tax  
4 and Insurance Expense are shown on page 3, line 30. Pages 4  
5 and 5, details by plant account the related change to  
6 Depreciation Expense - Account 403 and Depreciation Reserve  
7 - Account 108.

8 Q. Would you please describe Exhibit No. 17?

9 A. Exhibit No. 17, consisting of three pages,  
10 reflects the detailed support for certain known and  
11 measurable adjustments to expenses and rate base that will  
12 occur subsequent to year-end 2005.

13 Q. Would you please describe the known and  
14 measurable adjustments that were made to the annualized 2005  
15 results of operations?

16 A. Line 1, page 1 of Exhibit No. 17 shows the  
17 normalized annual employee incentive expense adjustment of  
18 (\$1,186,593). This reduction to expense is a result of  
19 using the normalized incentive target rate for customer  
20 satisfaction and operational excellence of 3.50%, which is  
21 less than forecasted incentive expense included in Employee  
22 Pensions and Benefits - Account 920. The target rate was  
23 provided to me by Ms. Luci McDonald and is described in more  
24 detail in her testimony.

25 Line 2, page 1 shows the operating payroll

1 adjustment of \$2,545,556 to estimate the Company's salary  
2 structure adjustment for 2006.

3 The computation and detail supporting the amounts  
4 shown on page 1 of Exhibit No. 17 are shown on page 2.

5 Page 3 of Exhibit No. 17 shows the known and  
6 measurable impacts of major plant additions for transmission  
7 assets that will be in service by May 2006. The known and  
8 measurable adjustment to rate base is \$15,421,000. The  
9 related changes to Depreciation Expense, Depreciation  
10 Reserve, Property Tax and Insurance Expense are shown on  
11 line 20, page 3.

12 Q. Would you please explain Exhibit No. 18?

13 A. Exhibit No. 18 consisting of one page  
14 reflects additional adjustments to rate base or operating  
15 expense resulting from charges to Electric Plant Acquisition  
16 Adjustments - Account 114, Accumulated Provision for  
17 Amortization of Electric Plant Acquisition Adjustments -  
18 Account 115, Investment in Associated Companies - Account  
19 123, and Employee Pension and Benefits - Account 926.

20 Q. Would you please describe the adjustments to  
21 rate base, operating revenues and operating expenses on  
22 Exhibit No. 18?

23 A. Exhibit No. 18, lines 1 through 3 reflects  
24 the unamortized portion of the Electric Plant Acquisition  
25 Adjustment associated with the Prairie Power Rural Electric

1 Cooperative purchase in July 1992. Line 4 reflects a  
2 decrease to Investment in Associated Companies (IERCO) -  
3 Account 123, for a portion of plant deemed not used and  
4 useful at Bridger Coal. This adjustment was as a result of  
5 the IPUC Order No. 29505. Lines 5 through 7 show the FAS  
6 87 Pension Expense removed from Employee Pension and  
7 Benefits - Account 926 that is also a result of IPUC Order  
8 No. 29505.

9 Q. Please describe the adjustment to Exhibit No.  
10 18 related to pension expense removal.

11 A. Exhibit No. 18 line 5 shows the \$5,209,569  
12 total FAS 87 Net Periodic Pension Cost the Company estimates  
13 it will report in the Company's financial statements. The  
14 operating expense percentage of 67.33% is then applied to  
15 the total FAS 87 cost to arrive at the operating expense  
16 portion of \$3,507,603. In accordance with GAAP, the Company  
17 continues to capitalize the remaining period cost of  
18 \$1,703,966 related to pension.

19 Q. What is the impact of adjusting the operating  
20 expense by the exclusion of 67.33% of the Net Periodic  
21 Pension Cost?

22 A. The negative impact of removing 67.33% of the  
23 pension cost reflects approximately a 50 basis point decline  
24 in the allowed return on common equity granted by the  
25 Commission in the 2003 general rate case. This negative

1 impact on earnings is one more reason why timely rate relief  
2 is essential to retain the continued favorable support of  
3 the Company's shareholders and its bondholders during this  
4 time of rapid system growth.

5 Q. Is the Company concerned about the impact of  
6 this adjustment to pension cost?

7 A. The pension benefit is a valid expense to  
8 attract the skilled labor and resources Idaho Power needs.  
9 The positive performance of the Company's pension plan  
10 instruments continues to delay the potential of cash  
11 contribution into the plan. However, the expense accrual  
12 annually has a large impact on the Company's ability to earn  
13 its allowed rate of return. Idaho Power will monitor its  
14 pension cost situation carefully and may seek alternate  
15 ratemaking treatment as the situation changes.

16 Q. Are all the data and their adjustments made  
17 to your exhibits and supporting schedules calculated on a  
18 total system basis?

19 A. Yes.

20 Q. Does this conclude your direct testimony in  
21 this case?

22 A. Yes, it does.